

BBVA

3Q25 BBVA Group

Corporate Presentation



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About BBVA

BBVA's GLOBAL PRESENCE SEPTEMBER 2025

Countries

>25



Employees

126,997

Branches

5,657

Active Clients

80.1M

FINANCIAL HIGHLIGHTS SEPTEMBER 2025

Net attributable profit 9M25

7,978M€

CET 1

13.42%

Total
assets

813,063 M€

Loans and advances
to customers (gross)

447,901 M€

Deposits from
customers

471,364 M€

DIGITAL CAPABILITIES SEPTEMBER 2025

CUSTOMERS

Mobile Clients

61.6 M



DIGITAL SALES

Units

79%

PRV¹

59%

(1) Product Relative Value as a proxy of lifetime economic representation of units sold.

SUSTAINABLE BUSINESS

NEW SUSTAINABLE BUSINESS TARGET

700 BN€
2025-2029

CHANNELED 9M25

97 BN€

Our purpose:

“Support your drive to go further”

OUR VALUES



Customer
comes first



We think
big



We are
one team

Our new strategic priorities will strengthen our leadership position

Embed a
**Radical
Client
Perspective**
in All We Do



**Boost
Sustainability**
as a Growth
Engine

Scale up All
**Enterprise
Segments**



Promote a
**Value and
Capital
Creation
Mindset**



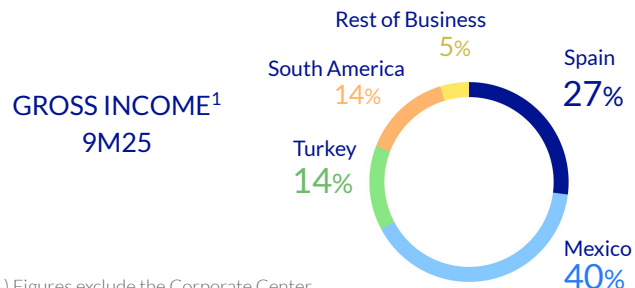
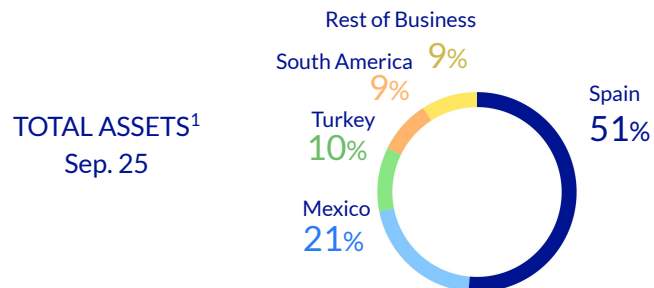
Unlock the
Potential of
**AI and
Innovation**

Strengthen
Our **Empathy**,
Succeed as a
Winning Team



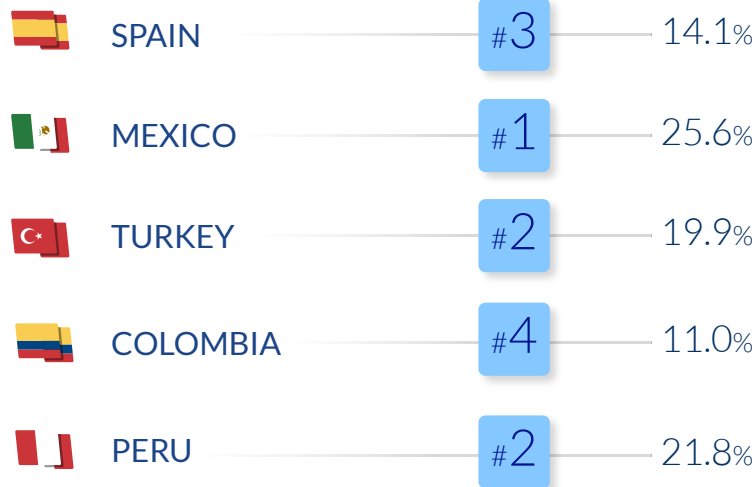
A well-diversified footprint with leading franchises

BREAKDOWN BY BUSINESS AREA



(1) Figures exclude the Corporate Center.

MARKET POSITION RANKING AND MARKET SHARE²



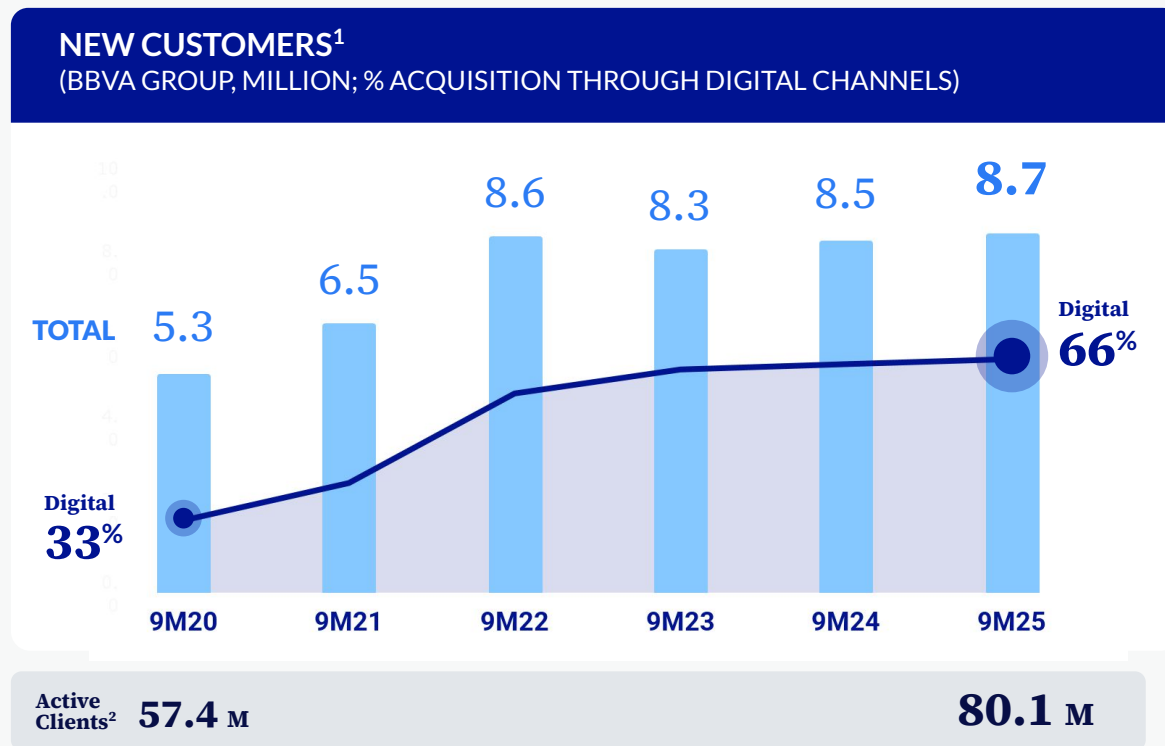
(2) Latest available information. Ranking among peer group. Turkey among private banks, bank-only according to BRSA weekly data. Colombia bank-only.

3Q25 Key Messages

1	Strong activity drives Net Interest Income growth	NET INTEREST INCOME +18.3% vs. 3Q24 CONSTANT	TOTAL LOAN GROWTH ¹ +16.0% vs. Sep 2024 CONSTANT
2	Excellent fee income evolution	NET FEES AND COMMISSIONS +15.3% vs. 3Q24 CONSTANT	
3	Positive jaws and leading efficiency ratio	EFFICIENCY RATIO 38.2% 9M25	
4	Sound asset quality metrics , better than expectations	COST OF RISK 1.35% 9M25	
5	Solid capital position , with positive quarterly evolution	CET1 RATIO 13.42% vs. 11.5%-12% TARGET RANGE	
6	Continued growth of the underlying business franchises	NEW CUSTOMERS 8.7 million in 9M25	SUSTAINABLE BUSINESS €97 billion in 9M25

(1) Performing loans under management excluding repos.

Record Customer Acquisition Driven by Digital



(1) Gross customer acquisition through own channels for retail segment. Excludes the US business sold to PNC for comparison purposes. (2) Total active clients as of end of September 20 and September 25.

Positive impact on society through our activity

BBVA GROUP

LOAN GROWTH¹
(YOY, CONSTANT €)

+16.0%

SOCIAL INITIATIVES
FINANCING

23.5 BN€
mobilized
in 9M25



FAMILIES

110,000

bought their home²

SMEs & SELF-EMPLOYED

750,000

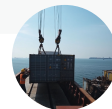
boosted their business²



ENTERPRISES

73,000

larger corporates
invested in growth³



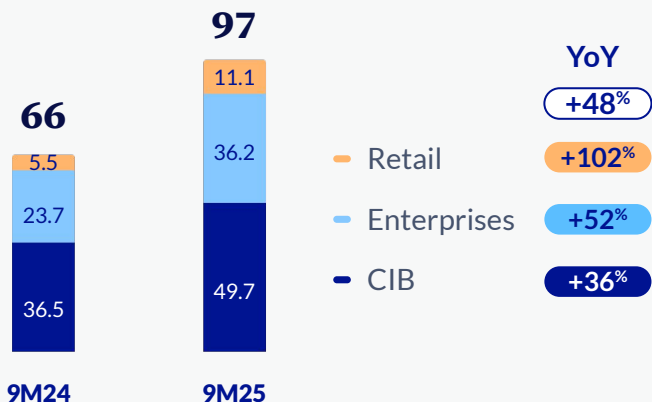
(1) Performing loans under management excluding repos.

(2) New loans in 9M25.

(3) Corporates with BBVA lending as of September 2025.

Sustainability as a Business Opportunity and a Growth Driver

SUSTAINABLE FINANCE BY CUSTOMER SEGMENT (€ BN)



SUSTAINABLE BUSINESS (CHANNELING, € BILLION)

Sustainable
business target
2025-29

€700_{Bn}

Note: Sustainable business channeling is considered to be any channeling of financial flows, cumulatively, in relation with activities, clients or products considered to be sustainable or promoting sustainability in accordance with internal standards inspired by existing regulations, market standards and best practices. The foregoing is understood without prejudice to the fact that said channeling, both at an initial stage or at a later time, may not be registered on the balance sheet. To determine the financial flows channeled to sustainable business, internal criteria is used based on both internal and external information. Figures exclude BBVA Asset Management and Fundación Microfinanzas BBVA activity.

9M25 Profit & Loss

BBVA GROUP (€M)	9M25	Change 9M25/9M24	
		% const.	%
Net Interest Income	19,246	12.6	2.0
Net Fees and Commissions	6,071	16.6	5.5
Net Trading Income	1,962	-25.6	-33.0
Other Income & Expenses	-143	-91.0	-89.7
Gross Income	27,136	16.2	3.7
Operating Expenses	-10,360	11.0	1.7
Operating Income	16,776	19.7	5.0
Impairment on Financial Assets	-4,328	12.0	1.1
Provisions and Other Gains and Losses	-155	n.s.	n.s.
Income Before Tax	12,292	21.6	5.5
Income Tax	-3,832	19.2	4.7
Non-controlling Interest	-483	102.2	32.1
Net Attributable Profit	7,978	19.8	4.7

Note: 9M24 includes annual Spanish banking tax of -285 €M. 9M25 includes Spanish banking tax accrual of -224 €M.



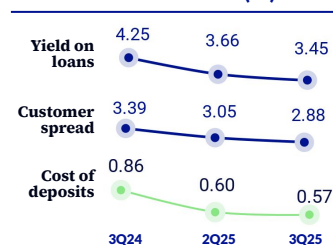
Spain

PROFIT & LOSS (€M)

	3Q25	Δ (%)		9M25	Δ (%)
		vs. 3Q24	vs. 2Q25		vs. 9M24
Net Interest Income	1,675	4.0	3.2	4,905	2.3
Net Fees and Commissions	566	2.2	-3.5	1,743	4.2
Net Trading Income	136	-40.0	-11.2	536	-11.2
Other Income & Expenses	79	-3.3	-33.9	289	n.s.
Gross Income	2,457	-0.6	-1.1	7,473	5.8
Operating Expenses	-850	3.1	12.8	-2,420	-1.6
Operating Income	1,607	-2.5	-7.1	5,053	9.7
Impairment on Financial Assets	-176	2.2	8.2	-478	-5.7
Provisions and Other Gains and Losses	-13	-65.4	-11.0	-53	-40.6
Income Before Tax	1,417	-1.5	-8.7	4,522	12.7
Income Tax	-422	15.5	-2.0	-1,381	18.3
Net Attributable Profit	994	-7.2	-11.2	3,139	10.5

KEY RATIOS

CUSTOMER SPREAD (%)

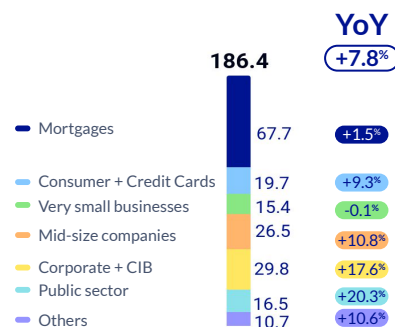


ASSET QUALITY RATIOS (%)

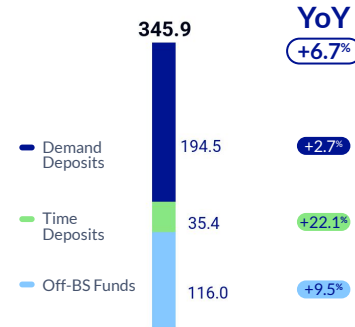


ACTIVITY (€BN, SEP-25)

LENDING¹



CUST.FUNDS¹



(1) Performing loans and Cust.Funds under management, excluding repos.

- **Loan growth accelerated** (+7.8% YoY), supported by **strong new loan origination** (+13% 9M25 YoY).
- **NII continues to increase** (+3.2% QoQ), driven by robust activity growth, disciplined pricing, and a higher ALCO contribution.
- **Solid fees performance** despite summer seasonality.
- **Operating expenses remained well contained** (+1.3% QoQ, excl. 2Q one-off related with VAT payment).
- **Sound risk metrics. CoR at 34 bps**, in line with expectations.



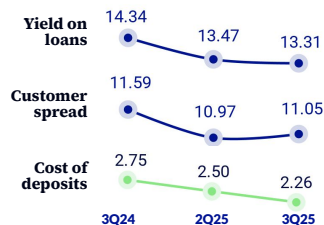
Mexico

PROFIT & LOSS (CONSTANT €M)

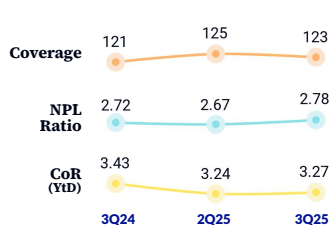
	3Q25	Δ Constant (%)		9M25	Δ Current (%)		Δ Constant (%)
		vs. 3Q24	vs. 2Q25		vs. 9M24	vs. 9M24	
Net Interest Income	2,878	7.2	3.3	8,393	-4.2	8.3	
Net Fees and Commissions	585	5.3	2.6	1,730	-6.3	6.0	
Net Trading Income	170	-14.6	-7.1	570	-5.9	6.3	
Other Income & Expenses	137	-4.4	-14.3	430	0.9	14.0	
Gross Income	3,770	5.2	1.9	11,124	-4.4	8.0	
Operating Expenses	-1,141	9.7	1.9	-3,389	-2.7	10.0	
Operating Income	2,630	3.4	1.9	7,735	-5.2	7.2	
Impairment on Financial Assets	-792	3.3	-1.2	-2,279	-3.3	9.4	
Provisions and Other Gains and Losses	-35	75.8	62.6	-69	78.9	102.2	
Income Before Tax	1,803	2.6	2.6	5,387	-6.6	5.6	
Income Tax	-507	7.0	3.2	-1,511	-3.8	8.7	
Net Attributable Profit	1,296	1.0	2.4	3,875	-7.6	4.5	

KEY RATIOS

CUSTOMER SPREAD (%)



ASSET QUALITY RATIOS (%)

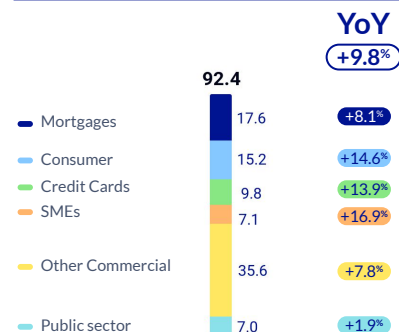


COST TO INCOME (%) (YTD, CONSTANT)
30.5

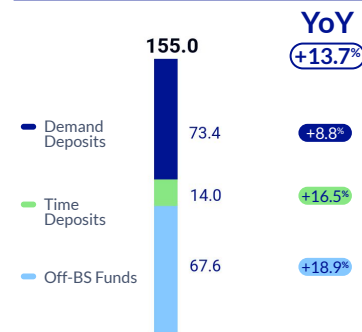
RoRWA (%) (YTD, CONSTANT)
5.73

ACTIVITY (SEP-25; CONSTANT €BN)

LENDING¹



CUST.FUNDS¹



(1) Performing loans and Cust.Funds under management, excluding repos, according to local GAAP.

- **Sound loan growth** (+9.8% YoY, +11% excl. FX impact) **driven by retail segments** (+13.8% YoY).
- **Strong core revenue growth** (+3.3% QoQ), supported by **higher NII** amid sound lending momentum and **solid fee performance** across all segments.
- **Outstanding efficiency ratio** at 30.5% 9M25.
- **Solid underlying asset quality trends.** CoR stands at 327 bps, ahead of expectations.



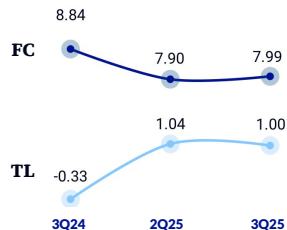
Turkey

PROFIT & LOSS (CURRENT €M)

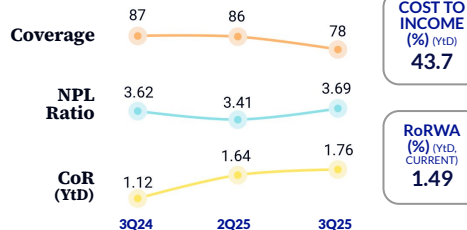
	3Q25	Δ Current (%)		9M25	Δ Current (%)
		vs. 3Q24	vs. 2Q25		vs. 9M24
Net Interest Income	831	159.4	37.2	2,137	131.0
Net Fees and Commissions	544	9.0	7.1	1,602	14.1
Net Trading Income	119	-49.5	21.4	340	-59.4
Other Income & Expenses	-126	16.4	81.9	-303	-7.6
Of which:					
Net Monetary Position (NMP) loss	-251	-11.6	69.5	-747	-36.6
CPI linkers revenues	165	-22.2	51.6	584	-36.1
Gross Income	1367	44.6	19.8	3,776	33.1
Operating Expenses	-571	21.2	13.6	-1,651	19.6
Operating Income	796	67.7	24.6	2,125	45.8
Impairment on Financial Assets	-260	43.6	50.2	-667	100.6
Provisions and Other Gains and Losses	-23	-246.6	-279.9	-13	-113.1
Income Before Tax	513	65.7	7.1	1,445	18.1
Income Tax	-232	10.2	30.6	-674	-4.9
Non-controlling Interest	-45	164.1	-5.7	-123	50.7
Net Attributable Profit (reported)	236	187.7	-6.9	648	49.6

KEY RATIOS

CUSTOMER SPREAD (%)



ASSET QUALITY RATIOS (%)

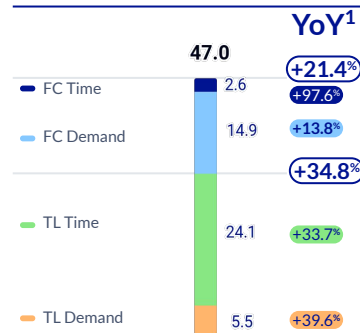


ACTIVITY (SEP-25; CONSTANT €BN; BANK ONLY)

LENDING²



CUST.FUNDS²



(1) FC (foreign currency) evolution excluding FX impact.

(2) Performing loans and deposits under management, excluding repos, according to local GAAP.

- **TL Loan growth (+10.7% QoQ)**, primarily driven by **retail segments**. FC loan growth slowed during the quarter (2.9% QoQ).
- **Strong NII increase in 3Q25**, supported by continued activity growth.
- **Robust fee growth**, led by payments systems and asset management fees.
- **Impairments increased**, reflecting **still-elevated provisioning needs in retail and lower wholesale releases**. CoR at 176 bps, within guidance.

Note: Inflation rate 7.5% in 3Q25 (vs 6.0% 2Q25). Annual inflation down to 33.3% YoY in 3Q25 (vs 35.05% 2Q25).



South America

NET ATTRIBUTABLE PROFIT

(CURRENT €M)

		Δ Current (%)			Δ Current (%)	
	3Q25	vs. 3Q24	vs. 2Q25	9M25	vs. 9M24	
Colombia	48	40.5	20.6	122	33.6	
Peru	71	12.3	-2.1	227	31.0	
Argentina	13	-63.5	-68.3	104	-25.0	
Other ¹	32	32.6	-37.6	133	92.4	
South America	164	5.8	-19.3	585	24.1	

(1) Other includes BBVA Forum (Chile), Venezuela and Uruguay.

KEY RATIOS

CUSTOMER SPREAD (%)



COST OF RISK (YTD, %)

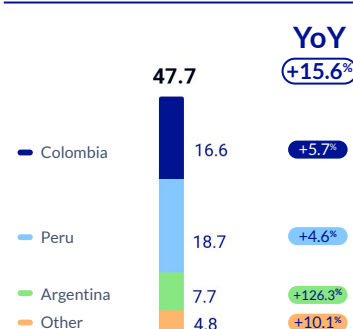


COST TO INCOME (%) (YTD)
43.9

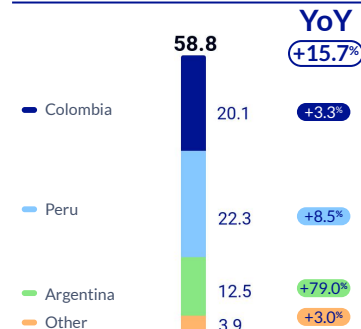
RoRWA (%) (YTD, CURRENT)
2.27

ACTIVITY (SEP-25; CONSTANT €BN)

LENDING¹



CUST.FUNDS¹



(1) Performing loans and Cust.Funds under management, excluding repos.

- COL** Strong Net Profit growth, supported by robust revenue growth: NII growing on higher activity and better customer spread, and increased fees. Risk metrics continued to improve.
- PER** Solid Net Profit in 3Q, supported by NII increase, driven by retail-oriented activity growth, and strong fee performance. Impairments increased due to risk models parameters update. Solid underlying asset quality trends.
- ARG** Net Profit affected by rates volatility and FX depreciation in the quarter.

Note: Inflation rate ARG: 6.0% in 3Q25 vs 6% in 2Q25 and 22% in 9M25 (vs 102% 9M24).



Rest of business

PROFIT & LOSS (CONSTANT €M)

	3Q25	Δ (%)		9M25	Δ (%)
		vs. 3Q24	vs. 2Q25		vs. 9M24
Net Interest Income	221	17.4	16.7	596	15.7
Net Fees and Commissions	152	48.0	6.2	428	53.9
Net Trading Income	93	11.0	24.7	269	8.8
Other Income & Expenses	2	n.s.	277.9	4	241.1
Gross Income	468	25.1	14.9	1,296	24.5
Operating Expenses	-227	29.5	12.4	-624	26.9
Operating Income	241	21.2	17.3	672	22.4
Impairment on Financial Assets	-10	-213.5	-43.8	-47	27.7
Provisions and Other Gains and Losses	-9	n.s.	75.0	-11	n.s.
Income Before Tax	222	6.8	21.7	615	20.5
Income Tax	-44	12.3	-2.5	-134	22.0
Net Attributable Profit	178	5.6	29.6	481	20.0

Rest of business includes mainly CIB business in US, Europe & Asia and digital banks (Italy, Germany).

KEY RATIOS

ASSET QUALITY RATIOS (%)



**COST TO
INCOME (%)**
(YtD)

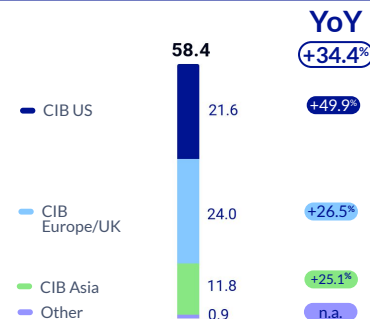
48.1

RoRWA (%)
(YtD, CONSTANT)

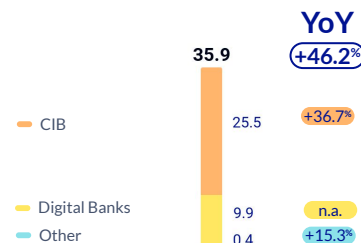
1.70

ACTIVITY (SEP-25; CONSTANT €BN)

LENDING¹



CUST.FUNDS¹



(1) Performing loans and Cust.Funds under management, excluding repos.

- Solid activity dynamics across the board, driven by both **Investment Banking** and **Transactional Banking**.
- **Robust revenues growth**, underpinned by **strong business activity**.
- **Higher NII**, supported by larger volumes and price management.
- **Outstanding fee performance**, thanks to a **stronger contribution from Investment Banking fees**.
- **Strong asset quality metrics**, with CoR at 10 bps 9M25.



Other Information: Corporate & Investment Banking

BUSINESS ACTIVITY

(CONSTANT €M CHANGE YTD)

LENDING

102€Bn +15.2%

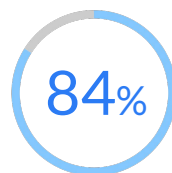
CUSTOMER FUNDS

79€Bn +22.7%

CLIENT'S REVENUE

(CONSTANT €M CHANGE vs. 9M24)

4,038 €M +20%



Wholesale banking
recurrent business¹

% of revenues given by
our relations with clients

RESULTS

(CONSTANT €M CHANGE vs. 9M24)

GROSS INCOME

4,832 €M +26.8%

OPERATING INCOME

3,549 €M +30.3%

NET ATTRIBUTABLE PROFIT

2,341 €M +31.8%

- Global political and financial conditions defined by persistent geopolitical and trade uncertainty, a slowing of general inflation, contrasted by resilient core price pressures, prevailing restrictive central bank policies, and a heterogeneous global economic deceleration
- CIB maintained powerful business momentum. This upward trend is the result of increasing lending volumes and customer funds, resting on a strong base of performance in core divisions like Project Finance, Corporate Financing, and transactional services.
- Exceptional quarter in Revenues and Net Attributable Profit with growth in all business lines, with NII and Fees (singular deals in IB&F) being highlighted by good activity levels

Note: CIB revenue and results figures do not include neither Venezuela nor hyperinflation adjustments. (1) Client's revenue / Gross income.

Takeaways



Outstanding shareholder **value creation** and profitability metrics



Strong core revenues evolution on the back of activity growth, fully absorbing the declining rates in larger markets



Continued CET1 capital creation with positive tailwinds for 4Q25



Another solid quarter in **profit and capital generation**



Industry leading **efficiency levels** with clear focus on costs



Continued growth of the underlying **franchise** with record **new customer additions and sustainability volumes**

Group Financial KPIs Goals Evolution

✓ Aligned with plan

ROTE
(%, CURRENT €)

GOAL

c.22%

Avg. 2025-2028

9M25

19.7%



TBV + DIV PER SH
(%, CURRENT €)

GOAL

Mid-teens

CAGR 2024-2028

9M25

15.4%

CAGR 2024-9M25



C/I RATIO
(%, CURRENT €)

40.0%

38.2%

9M25

c.35%

GOAL

2024 2025 2026 2027 2028



**NET ATTRIBUTABLE
PROFIT**
(CURRENT €Bn)

GOAL

c.€48 Bn

Cumulative 2025-2028

9M25

€8 Bn



Annex

BBVA has more than 165 years of history

1995	- Banco Continental (Perú) - Probursa (Mexico)	2007	Compass (USA)	2016	- Sale of CNCB's 1.12% (China) - Sale of GarantiBank Moscow AO (Moscow)
1996	- Banco Ganadero (Colombia) - Bancos Cremi and Oriente (Mexico) - Banco Francés (Argentina)	2008	Extended CNCB agreement (China)	2017	- Sale of CNCB (China) - Acquisition of an additional stake in Türkiye Garanti Bankası of 9.95% (Turkey) - Agreement with Cerberus to transfer the Real Estate Business (Spain)
1997	- Banco Provincial (Venezuela) - B.C. Argentino (Argentina)	2009	Guaranty Bank (USA)		
1998	- Poncebank (Puerto Rico) - Banco Excel (Brazil) - Banco BHIF (Chile)	2010	- New extension CNCB agreement (China) - Türkiye Garanti Bankası (Turkey)		
1999	- Provida AFP (Chile) - Consolidar AFP (Argentina)	2011	- Extension of Forum Servicios Financieros agreement (Chile) - Credit Uruguay (Uruguay)	2018	Sale of the stake in BBVA Chile
2000	Bancomer (Mexico)	2012	- Sale of BBVA Puerto Rico - Unnim Banc (Spain)	2020	Bancassurance partnership with Allianz (España)
2004	- Valley Bank (USA) - Laredo (USA) - Public takeover offer for Bancomer (Mexico)	2013	- Sale of Panama - Sale of pension business in Latam - Sale of CNCB's 5.1% (China)	2021	- Sale of BBVA Paraguay - Sale of BBVA USA
2005	- Granahorrar (Colombia) - Hipotecaria Nacional (Mexico)	2015	- Sale of CIFH's stake to CNCB (China) - Sale of CNCB's 4.9% (China) - Catalunya Banc (Spain) - Acquisition of an additional stake in Türkiye Garanti Bankası (Turkey)	2022	Acquisition of an additional stake in Türkiye Garanti Bankası of 36.12% (Turkey)
2006	- Texas Regional Bancshares (USA) - Forum Servicios Financieros (Chile) - State National Bancshares (USA) - CITIC (China)				

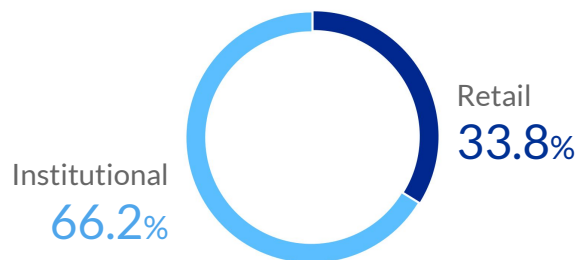
BBVA's shareholders structure (Sep.25)

BBVA SHARES

5,763 M

SHAREHOLDERS

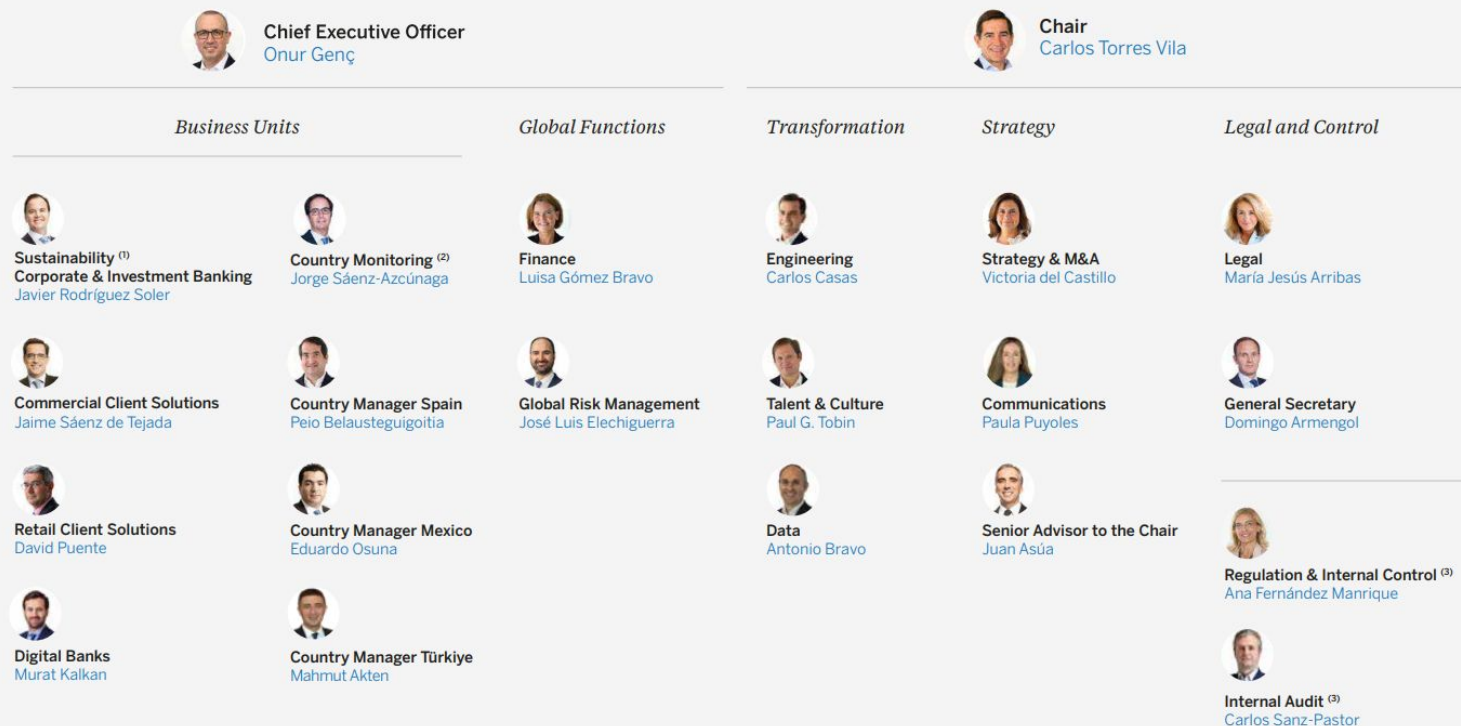
669,979



NUMBER OF SHARES	Shareholders		Shares	
	Amount	%	Amount	%
Up to 500	297,411	44.4	53,650,054	0.9
501 to 5,000	292,809	43.7	517,736,617	9.0
5,001 to 10,000	42,889	6.4	300,497,617	5.2
10,001 to 50,000	33,243	5.0	637,361,459	11.1
50,001 to 100,000	2,345	0.4	160,403,640	2.8
100,001 to 500,000	1,028	0.2	182,392,714	3.2
More than 500,001	254	0.04	3,911,243,364	67.9
	669,979		5,763,285,465	

Note: In the case of shares held by investors operating through a custodian entity located outside Spain, only the custodian is counted as a shareholder, as it is the entity registered in the corresponding book-entry register. Therefore, the reported number of shareholders does not include these underlying holders.

Organizational chart



(1) Reporting to the CEO and to the Chair (for topics related to sustainability strategy and transformation)

(2) Reporting channel to CEO for Argentina, Colombia, Peru, Venezuela and Uruguay, as well as monitoring of all countries, including Spain, Mexico and Turkey.

(3) Reporting to the Board of Directors

BBVA