

BBVA

2026 BBVA Group

Corporate Presentation



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This document contains forward-looking statements that constitute or may constitute “forward-looking statements” (within the meaning of the “safe harbor” provisions of the United States Private Securities Litigation Reform Act of 1995) with respect to intentions, objectives, expectations, goals, outlook or estimates as of the date hereof, including those relating to future targets of both a financial and non-financial nature (such as environmental, social or governance (“ESG”) performance targets).

Forward-looking statements may be identified by the fact that they do not refer to historical or current facts and include words such as “believe”, “expect”, “estimate”, “project”, “anticipate”, “duty”, “intend”, “likelihood”, “risk”, “VaR”, “purpose”, “commitment”, “goal”, “target” and similar expressions or variations of those expressions. They include, for example, statements regarding outlook, future growth rates, goals and future targets, including those relating to outlook, financial goals and targets and capital generation and capital distribution.

The information contained in this document reflects our current expectations, goals, outlook and targets, which are based on various assumptions, judgments and projections, including non-financial considerations such as those related to sustainability, which may differ from and not be comparable to those used by other companies. Forward-looking statements are not guarantees of future results and actions, and actual results and actions may differ materially from those anticipated in the forward-looking statements as a result of certain risks, uncertainties and other factors. These factors include, but are not limited to, (1) market conditions, macroeconomic factors, domestic and international stock market movements, exchange rates, inflation and interest rates; (2) regulatory and oversight factors, political and governmental guidelines, social and demographic factors; (3) changes in the financial condition, creditworthiness or solvency of our clients, debtors or counterparties, such as changes in default rates, as well as changes in consumer spending, savings and investment behavior, and changes in our credit ratings; (4) competitive pressures and actions we take in response thereto; (5) performance of our IT, operations and control systems and our ability to adapt to technological changes; (6) climate change and the occurrence of natural or man-made disasters, such as an outbreak or escalation of hostilities; and (7) our ability to appropriately address any ESG expectations or obligations (related to our business, management, corporate governance, disclosure or otherwise), and the cost thereof. See also the Risk Factors included in BBVA's Audit Report in Form 20-F for additional results which could affect our ability to achieve our goals, outlook and targets. In the particular case of certain targets related to our ESG performance, such as, decarbonization targets or alignment of our portfolios, the achievement and progress towards such targets will depend to a large extent on the actions of third parties, such as clients, governments and other stakeholders, and may therefore be materially affected by such actions, or lack thereof, as well as by other exogenous factors that do not depend on BBVA (including, but not limited to, new technological developments, regulatory developments, military conflicts, the evolution of climate and energy crises, etc.). Therefore, these targets may be subject to future revisions.

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About BBVA

About BBVA

BBVA's GLOBAL PRESENCE

JUNE 2026

Countries

27



Employees

126,994

Branches

5,555

Active Clients

82.8M

FINANCIAL HIGHLIGHTS

JUNE 2026

Net attributable profit 6M26

6,051€M

CET 1

12.90%

Total
assets

965,426 €M

Loans and advances
to customers (gross)

522,544 €M

Deposits from
customers

532,981 €M

DIGITAL CAPABILITIES

JUNE 2026

CUSTOMERS

Mobile Clients

64.3 M



DIGITAL SALES

Units

85%

PRV¹

57%

SUSTAINABLE BUSINESS

NEW SUSTAINABLE BUSINESS TARGET

700 €BN

2025-2029

CHANNELED 2025-2Q26

215€BN

(1) Product Relative Value as a proxy of lifetime economic representation of units sold.

Our purpose:

“Support your drive to go further”

OUR VALUES



Customer
comes first



We think
big



We are
one team

Our strategic priorities will strengthen our leadership position

Embed a
**Radical
Client
Perspective**
in All We Do



**Boost
Sustainability**
as a Growth
Engine

Scale up All
**Enterprise
Segments**



Promote a
**Value and
Capital
Creation
Mindset**



Unlock the
Potential of
**AI and
Innovation**

Strengthen
Our **Empathy**,
Succeed as a
Winning Team



Advancing in the Execution of our **AI Transformation Strategy**

OBJECTIVES



CLIENTS

Smart multimodal advisors
Hyper personalization



PROCESSES

Smart E2E automation
New processes definition



EMPLOYEES

Empower our employees
with AI tools

APPROACH

Adoption of AI Tools

Organization wide access to
Gen AI tools and set up of
strategic alliances

The Eight Agentic solutions on a top-down agenda

Implementation of the
bank-wide transformation
agenda with very specific and
defined initiatives

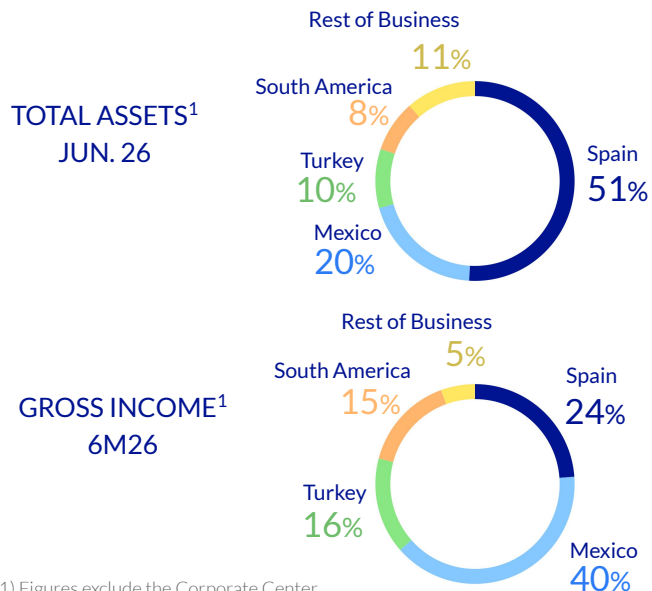
The Frame Industrialization

A new AI operating model to
create, deploy and manage AI
agents at scale faster and with
full control

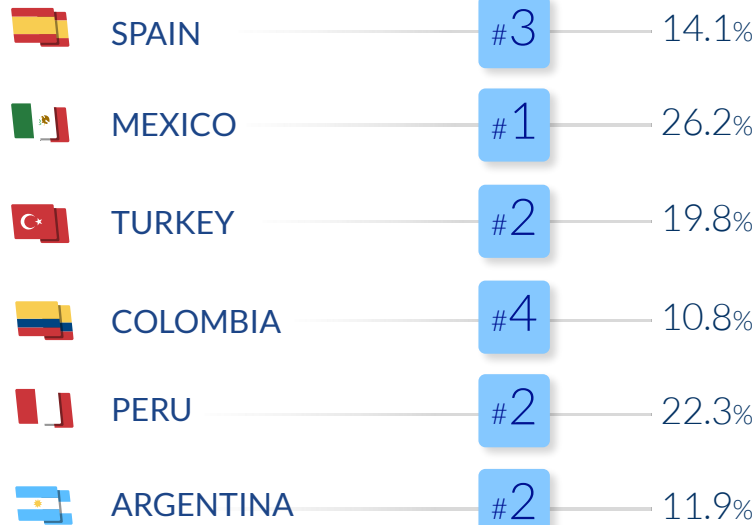
New AI Transformation unit to accelerate transformation across the organization

A well-diversified footprint with leading franchises

BREAKDOWN BY BUSINESS AREA



MARKET POSITION RANKING AND MARKET SHARE²

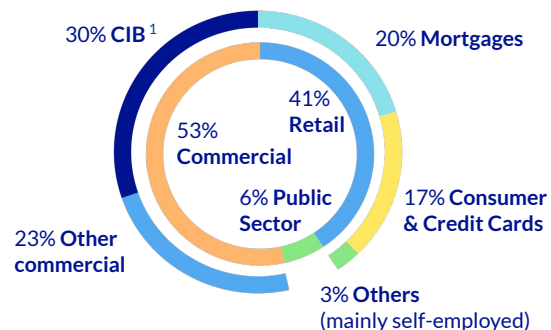


(2) Loan market shares. Latest available information. Ranking among peer group. Turkey among private banks, bank-only according to BRSA weekly data. Colombia bank-only.

Profitable business mix and stable deposit base

LOANS AND ADVANCES TO CUSTOMERS

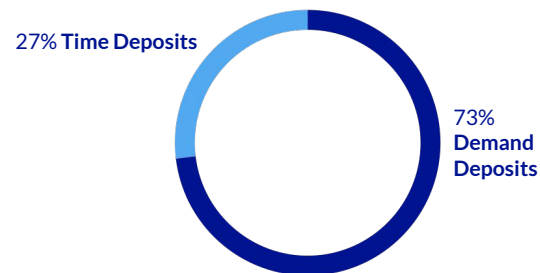
(PERFORMING LOANS UNDER MANAGEMENT EX-REPOS)
JUN-26



Profitable lending mix

DEPOSITS FROM CUSTOMERS

(CUSTOMER DEPOSITS UNDER MANAGEMENT EX-REPOS)
JUN-26



Stable, diversified and transactional deposit base

(1) Excluding Venezuela

Financial Results

2Q26 Key Financial Messages

Strong **Activity** growth



TOTAL LOAN GROWTH¹

+17.7% vs. Jun-25

CONSTANT

Excellent **Core Revenues** evolution



CORE REVENUES (NII+FEES)

+17.4% vs. 2Q25

CONSTANT

Best-in-Class **Efficiency Ratio**



EFFICIENCY RATIO

37.8%

Sound **Asset Quality** metrics



COST OF RISK (YtD)

1.43%

Solid **Capital Position**



CET1 RATIO

12.90%

vs. 11.5%-12% TARGET RANGE

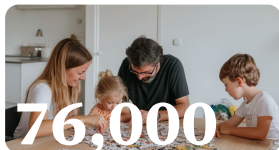
(1) Performing loans under management excluding repos.

Positive impact on society through our activity

BBVA GROUPLOAN GROWTH¹

+17.7%
(YOY, CONSTANT €)

+20.1%
(YOY, CURRENT €)

Families

76,000
families bought their
home²

**SMEs and
self-employed**

750,000
boosted their business²

**Larger
Corporates**

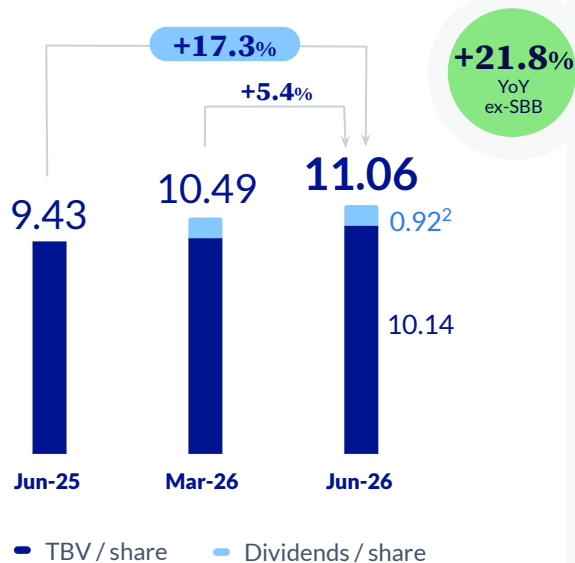
80,000
invested in growth³

Social Initiatives

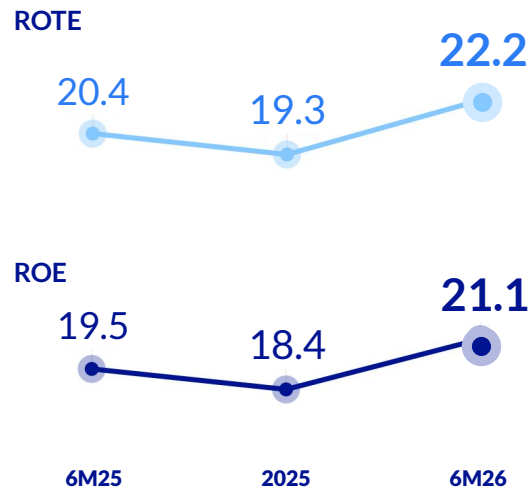
19,200 €M
channeled in 6M26

Outstanding Value Creation and Profitability

TBV + DIVIDENDS (€ / SHARE¹)



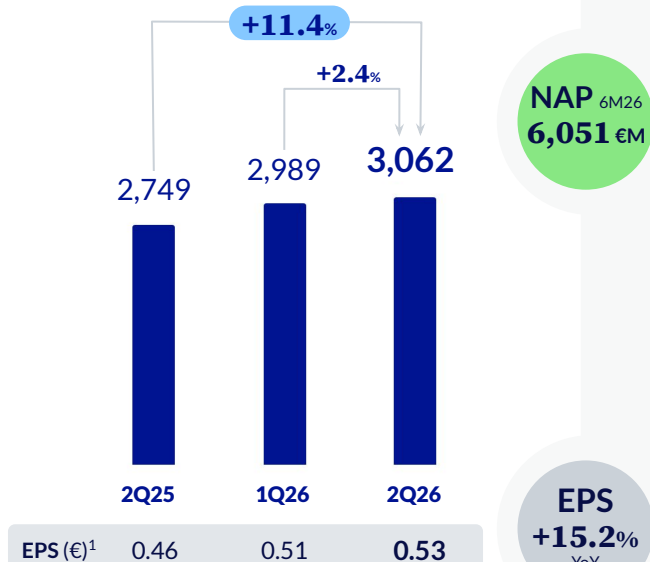
PROFITABILITY METRICS (%)



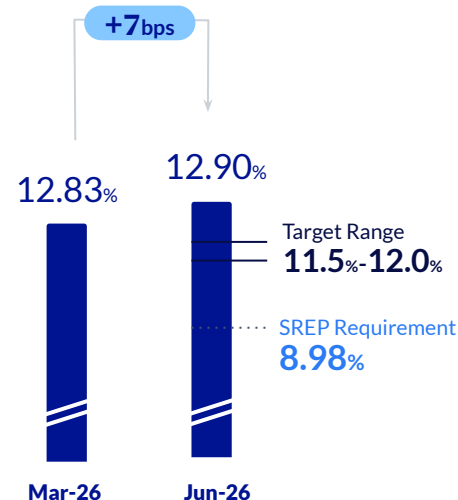
(1) Total number of shares considered: 5,755m as of Jun-25, 5,573m as of Mar-26 and 5,504m as of Jun-26. (2) Gross dividend per share: 0.32€ paid in Nov-25 and 0.60€ paid in Apr-26.

Excellent Quarter in **Profit** and **Solid Capital** Position

NET ATTRIBUTABLE PROFIT (CURRENT €M)

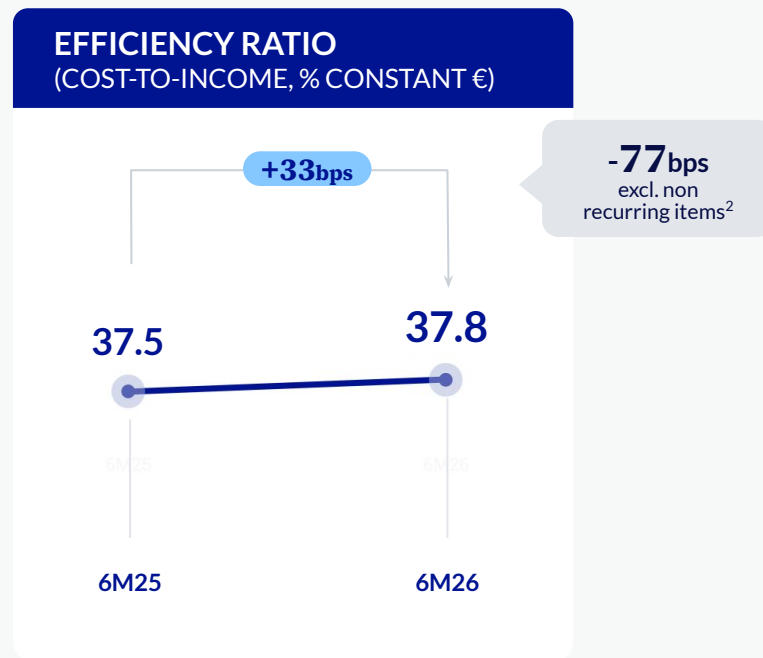


CET1 RATIO (%)



(1) EPS calculated according to IAS33.

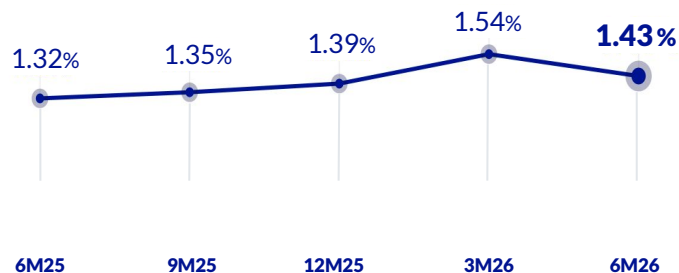
Recurrent **Positive Jaws** and Leading **Efficiency Ratio**



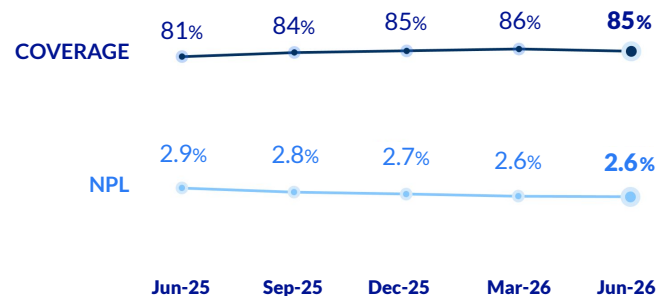
(1) Weighted by operating expenses and excluding Venezuela. (2) Non-recurring items: Voluntary redundancies in 1Q26 and VAT payment regularization in 2Q25 and 2Q26.

Sound Asset Quality Metrics

COST OF RISK (%, YTD)



NPL & COVERAGE RATIOS (%)



2Q26 Profit & Loss

BBVA GROUP (€M)	2Q26	Change 2Q26/2Q25		Change 2Q26/1Q26	
		% const.	%	% const.	%
Net Interest Income	7,627	17.8	22.9	2.1	1.2
Net Fees and Commissions	2,316	16.2	18.7	4.4	2.6
Net Trading Income	582	13.1	20.4	-35.8	-36.4
Other Income & Expenses	-19	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>
Gross Income	10,506	15.7	20.6	-0.2	-1.4
Operating Expenses	-3,951	18.5	22.5	-1.4	-2.4
Operating Income	6,555	14.1	19.5	0.5	-0.7
Impairment on Financial Assets	-1,677	14.9	21.8	-6.5	-7.8
Provisions and Other Gains and Losses	-19	-44.2	-41.5	-68.6	-69.1
Income Before Tax	4,859	14.4	19.2	4.1	2.9
Income Tax	-1,578	30.7	36.0	4.1	2.9
Non-controlling Interest	-219	30.5	31.0	16.9	9.7
Net Attributable Profit	3,062	6.5	11.4	3.3	2.4

6M26 Profit & Loss

BBVA GROUP (€M)	6M26	Change 6M26/6M25	
		% const.	%
Net Interest Income	15,164	18.8	20.3
Net Fees and Commissions	4,572	15.8	14.0
Net Trading Income	1,498	5.5	4.6
Other Income & Expenses	-75	n.a.	n.a.
Gross Income	21,159	16.9	17.3
Operating Expenses	-8,000	17.9	17.9
Operating Income	13,159	16.2	17.0
Impairment on Financial Assets	-3,497	24.2	26.6
Provisions and Other Gains and Losses	-81	26.8	31.4
Income Before Tax	9,581	13.5	13.7
Income Tax	-3,112	18.6	18.5
Non-controlling Interest	-418	31.4	19.0
Net Attributable Profit	6,051	10.0	11.1

Group Financial Goals Evolution

✓ Aligned with plan

ROTE
(%, CURRENT €)

GOAL

c.22%

AVG. 2025-2028

2025-6M26 avg

20.8%



TBV + DIV PER SH.
(%, CURRENT €)

GOAL

Mid-teens

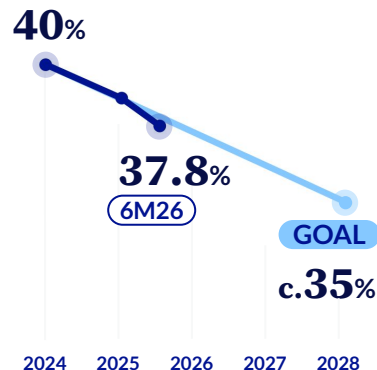
CAGR 2024-2028

CAGR 2024-6M26

15.5% | 18.4%
ex- SBB



C/I RATIO
(%, CURRENT €)



**NET ATTRIBUTABLE
PROFIT**
(CURRENT €)

GOAL

c.€48 BN

CUMULATIVE 2025-2028

CUM. 2025-6M26

€16.6 BN



Business Areas



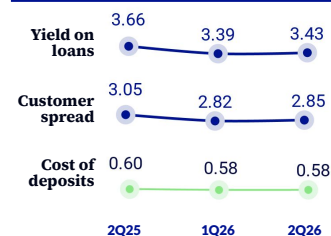
Spain

PROFIT & LOSS (€M)

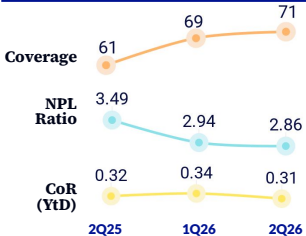
	2Q26	Δ (%)		6M26	Δ (%)
		vs. 2Q25	vs. 1Q26		vs. 6M25
Net Interest Income	1,689	4.5	2.0	3,346	4.1
Net Fees and Commissions	589	0.8	-2.6	1,194	2.2
Net Trading Income	121	-19.9	-59.0	416	4.8
Other Income & Expenses	94	-21.5	-2.9	191	-8.7
Gross Income	2,493	0.9	-6.0	5,147	3.1
Operating Expenses	-835	10.9	-6.6	-1,729	10.3
Operating Income	1,658	-3.6	-5.7	3,417	-0.1
Impairment on Financial Assets	-135	-17.1	-18.3	-300	-0.3
Provisions and Other Gains and Losses	-18	26.4	-1.4	-37	-8.5
Income Before Tax	1,505	-2.4	-4.5	3,080	0.0
Income Tax	-427	-0.8	-11.0	-907	-5.1
Net Attributable Profit	1,077	-3.0	-1.6	2,172	2.3

KEY RATIOS

CUSTOMER SPREAD (%)



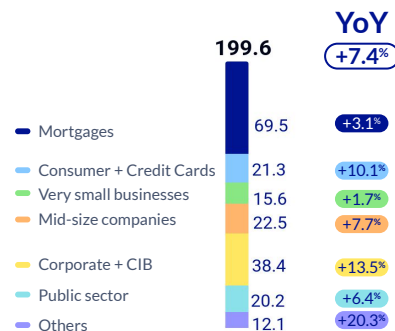
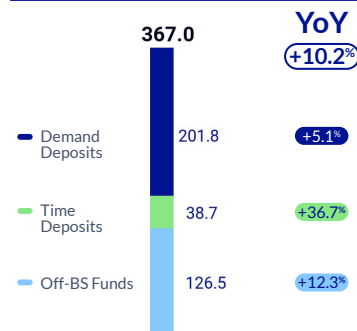
ASSET QUALITY RATIOS (%)



COST TO INCOME (%) (YTD)
33.6

RoRWA (%) (YTD)
3.7

ACTIVITY (€BN, JUN-26)

LENDING¹CUST.FUNDS¹

(1) Performing loans and Cust.Funds under management, excluding repos.

- **Strong loan growth** (+3.3% QoQ), led by robust consumer and enterprise lending.
- **Solid NII**, driven by loan growth and disciplined pricing, with customer spread widening by 3 bps QoQ.
- Fee income moderated on lower CIB-related fees, while **asset management and credit card fees maintained solid momentum**.
- **Disciplined cost management**, with operating expenses increasing by +5.3% YoY, excl. extraordinary items².
- **Very solid asset quality**, supported by stable underlying trends and a positive impact from a portfolio sale on impairments.

(2) 1Q26 voluntary redundancies cost and positive VAT-related one-offs in 2Q25 and 2Q26.

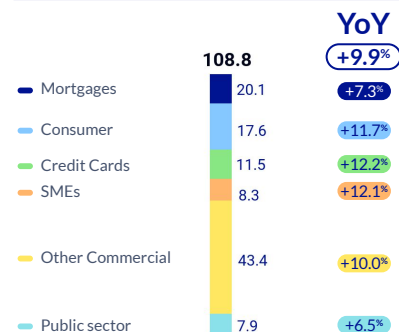
Mexico

PROFIT & LOSS (CONSTANT €M)

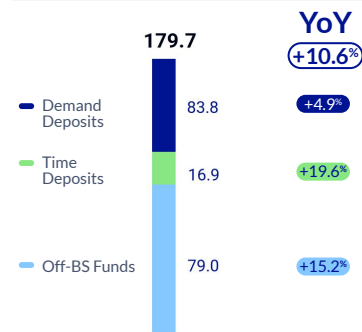
	2Q26	Δ Constant (%)		6M26	Δ Current (%)		Δ Constant (%)
		vs. 2Q25	vs. 1Q26		vs. 6M25	vs. 6M25	
Net Interest Income	3,247	8.9	2.7	6,409	16.3	8.6	
Net Fees and Commissions	661	8.3	1.1	1,314	14.9	7.3	
Net Trading Income	197	0.5	-31.6	485	21.3	13.3	
Other Income & Expenses	150	-12.0	-27.1	356	21.6	13.7	
Gross Income	4,255	7.5	-1.3	8,565	16.6	8.9	
Operating Expenses	-1,305	8.5	-1.9	-2,634	16.8	9.1	
Operating Income	2,951	7.1	-1.0	5,931	16.4	8.8	
Impairment on Financial Assets	-829	-3.3	-7.0	-1,719	15.7	8.1	
Provisions and Other Gains and Losses	-8	-63.0	-3.0	-17	-50.6	-53.8	
Income Before Tax	2,114	12.7	1.6	4,195	17.4	9.7	
Income Tax	-600	14.4	-2.6	-1,215	21.5	13.5	
Net Attributable Profit	1,514	12.1	3.4	2,979	15.8	8.2	

ACTIVITY (JUN-26; CONSTANT €BN)

LENDING¹



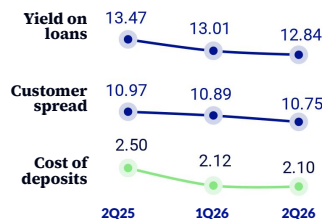
CUST.FUNDS¹



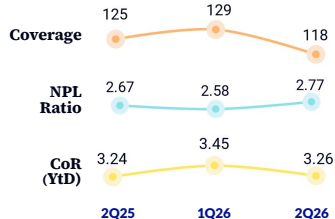
(1) Performing loans and Cust.Funds under management, excluding repos, according to local GAAP.

KEY RATIOS

CUSTOMER SPREAD (%)



ASSET QUALITY RATIOS (%)



COST TO INCOME (%) (YTD)
30.8

RoRWA (%) (YTD, CONSTANT)
6.9

- **Solid loan growth** (+2.1% QoQ), with balanced contributions from retail (+2.2% QoQ) and wholesale (+2% QoQ) portfolios.
- **Strong core revenues** (+2.4% QoQ), driven by **solid NII growth** on the back of robust activity and **higher fee income**.
- **Outstanding efficiency ratio** of 30.8% in 6M26
- **Sound risk metrics**, with **CoR at 326 bps**, reflecting healthy underlying credit performance.

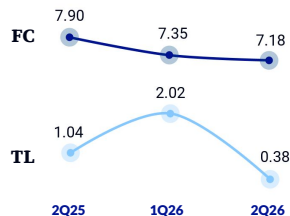
Turkey

PROFIT & LOSS (CURRENT €M)

	2Q26	Δ Current (%)		6M26	Δ Current (%)
		vs. 2Q25	vs. 1Q26		vs. 6M25
Net Interest Income	1,031	70.3	-8.0	2,152	64.7
Net Fees and Commissions	638	25.4	12.9	1,202	13.7
Net Trading Income	73	-24.7	-49.7	220	-0.7
Other Income & Expenses	-82	17.7	-31.7	-201	14.0
Of which:					
Net Monetary Position (NMP) loss	-229	54.6	-21.6	-521	5.1
CPI linkers revenues	151	38.7	-31.7	372	-11.3
Gross Income	1,660	45.4	-3.0	3,372	40.0
Operating Expenses	-690	37.3	1.7	-1,369	26.8
Operating Income	970	51.8	-6.1	2,004	50.8
Impairment on Financial Assets	-333	92.5	-5.4	-685	68.2
Provisions and Other Gains and Losses	-15	-217.4	-2.9	-31	n.s.
Income Before Tax	622	29.9	-6.6	1,288	38.1
Income Tax	-302	70.2	-14.6	-657	48.4
Non-controlling Interest	-50	6.2	2.7	-99	27.5
Net Attributable Profit	269	6.1	2.5	532	29.1

KEY RATIOS

CUSTOMER SPREAD (%)

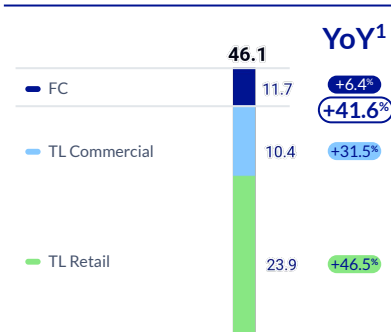


ASSET QUALITY RATIOS (%)

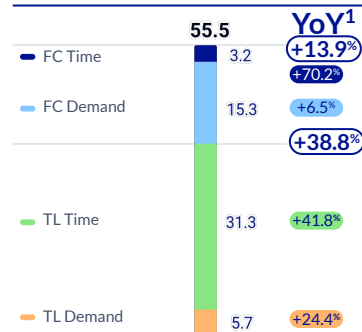


ACTIVITY (JUN-26; CONSTANT €BN; BANK ONLY)

LENDING²



CUST.FUNDS²



(1) FC (foreign currency) evolution excluding FX impact.

(2) Performing loans and deposits under management, excluding repos, according to local GAAP.

- **Limited loan growth** during the quarter, both in TL and Foreign Currency loans, constrained by regulatory growth caps.
- **NII impacted by TL customer spread compression** in a higher-rate environment, as deposits reprice faster, partially offset by activity growth.
- **Strong fee income** primarily driven by payments fees with additional contribution from insurance and asset management fees.
- **CoR at 236 bps YtD**, still reflecting elevated provisioning requirements in the retail portfolios.

Note: Inflation rate 7.0% in 2Q26 vs 10.0% in 1Q26 and 6.0% in 2Q25.



South America

NET ATTRIBUTABLE PROFIT

(CURRENT €M)

	2Q26	Δ Current (%)		6M26	Δ Current (%)
		vs. 2Q25	vs. 1Q26		vs. 6M25
Colombia	97	142.7	24.4	175	140.4
Peru	113	57.8	38.8	194	25.3
Argentina	46	13.9	69.9	73	-19.2
Other ¹	52	1.5	-17.2	114	15.9
South America	308	51.7	23.6	556	33.6

(1) Other includes BBVA Forum (Chile), Venezuela, Uruguay and Brazil.

KEY RATIOS

CUSTOMER SPREAD (%)



COST OF RISK (YtD, %)

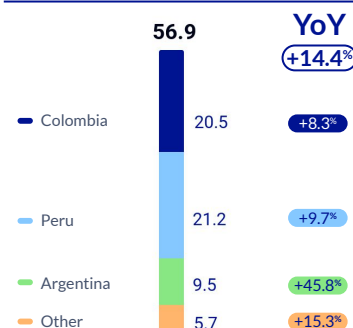


COST TO INCOME (%) (YTD)
41.5

RoRWA (%) (YTD, CURRENT)
2.9

ACTIVITY (JUN-26; CONSTANT €BN)

LENDING¹



CUST.FUNDS¹



(1) Performing loans and Cust.Funds under management, excluding repos.

COL Solid NAP, driven by **strong gross income growth** (+7.4% QoQ) Higher NII, supported by activity (+3.3% QoQ constant €), and stronger fees. CoR remained broadly stable at 202 bps YtD.

PER Strong NAP, underpinned by **higher NII** (+2.1% QoQ), reflecting **solid activity growth** (+3.3% QoQ constant €). Lower impairments, with CoR declining to 125 bps YtD.

ARG Solid NAP supported by higher gross income, driven by strong core revenues. CoR stabilized, although it remained elevated.

Note: Inflation rate ARG: 6.8% in 2Q26 vs 9.4% in 1Q26 and 6.0% in 2Q25.



Rest of business

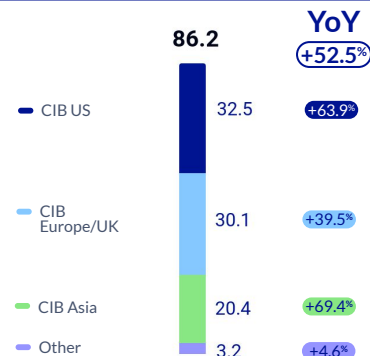
PROFIT & LOSS (CONSTANT €M)

	2Q26	Δ (%)		6M26	Δ (%)
		vs. 2Q25	vs. 1Q26		vs. 6M25
Net Interest Income	274	44.7	17.2	507	36.0
Net Fees and Commissions	190	32.1	-5.6	391	41.5
Net Trading Income	137	80.4	-15.4	300	66.5
Other Income & Expenses	-1	n.a.	n.a.	-1	-153.1
Gross Income	600	46.5	0.4	1,197	44.1
Operating Expenses	-258	33.4	7.6	-498	31.9
Operating Income	341	58.3	-4.5	699	54.3
Impairment on Financial Assets	0	-102.0	-100.7	-51	39.5
Provisions and Other Gains and Losses	8	-259.7	-285.1	4	-291.0
Income Before Tax	350	81.9	15.9	652	57.3
Income Tax	-79	61.1	21.3	-143	48.4
Net Attributable Profit	271	89.0	14.5	508	60.0

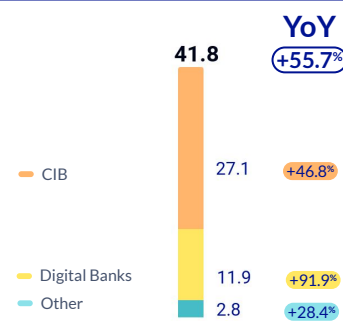
Rest of business includes mainly CIB business in US, Europe & Asia and digital banks (Italy, Germany).

ACTIVITY (JUN-26; CONSTANT €BN)

LENDING¹



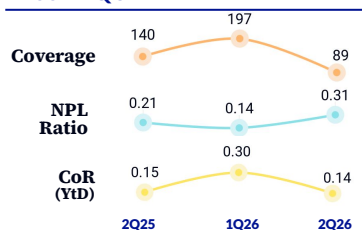
CUST.FUNDS¹



(1) Performing loans and Cust.Funds under management, excluding repos.

KEY RATIOS

ASSET QUALITY RATIOS (%)



**COST TO
INCOME (%)**
(YtD)
41.6

RoRWA (%)
(YtD, CONSTANT)
2.1

- Strong revenue growth, supported by robust lending activity. Core revenues increase by 6.9% QoQ.
- Solid NTI, following an exceptionally strong Q1.
- Positive operating jaws maintained despite continued investment to support business growth.
- Sound asset quality metrics. CoR declined to 14 bps YtD.



CIB

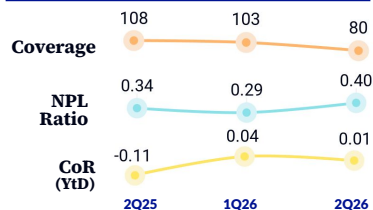
PROFIT & LOSS (CURRENT €M)

	2Q26	Δ Current(%)		6M26	Δ (%)
		vs. 2Q25	vs. 1Q26		
Net Interest Income	1,100	25.6	8.0	2,119	23.6
Net Fees and Commissions	422	23.6	-10.8	894	27.1
Net Trading Income	564	31.8	-21.0	1,278	15.8
Other Income & Expenses	-20	67.0	-2.0	-40	64.3
Gross Income	2,066	26.5	-5.5	4,251	21.6
Operating Expenses	-568	31.7	6.7	-1,101	24.7
Operating Income	1,498	24.7	-9.4	3,150	20.5
Impairment on Financial Assets	6	-93.1	n.s.	-9	n.s.
Provisions and Other Gains and Losses	4	n.s.	n.s.	5	-55.9
Income Before Tax	1,508	18.0	-8.0	3,146	17.4
Income Tax	-440	17.9	-4.5	-902	18.3
Net Attributable Profit	971	18.9	-10.4	2,054	18.2

Note: CIB excludes the application of hyperinflation accounting and the Group's wholesale business in Venezuela.

KEY RATIOS

ASSET QUALITY RATIOS (%)



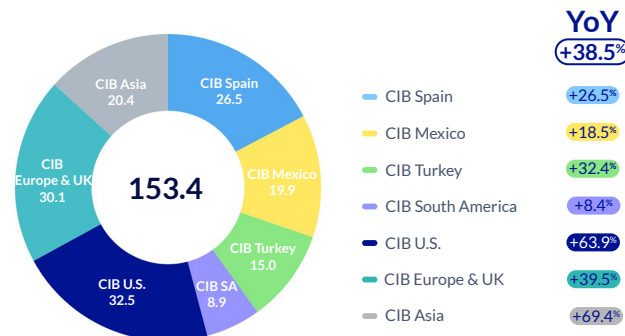
**COST TO
INCOME (%)**
(YTD)
25.9

RoRWA (%)²
(YTD,
CONSTANT)
3.7

(2) Excluding Turkey and Argentina 3.0%.

ACTIVITY (JUN-26; CONSTANT €BN)

LENDING¹



(1) Performing loans under management, excluding repos.

Note: CIB U.S., CIB Europe & UK and CIB Asia are reported within the Rest of Business unit.

CROSS BORDER BUSINESS

**CROSS
BORDER
REVENUES
6M26**

€1.3BN

≈ +21% YoY

**CROSS-BORDER
REVENUES O/
TOTAL CLIENT
REVENUES**

c.40%

Annex

BBVA has more than 165 years of history

1995	• Banco Continental (Perú) Probursa (Mexico)	2007	• Compass (USA)	2016	• Sale of CNCB's 1.12% (China) Sale of GarantiBank Moscow AO (Moscow)
1996	• Banco Ganadero (Colombia) Bancos Cremi and Oriente (Mexico) Banco Francés (Argentina)	2008	• Extended CNCB agreement (China)	2017	• Sale of CNCB (China) Acquisition of an additional stake in Türkiye Garanti Bankası of 9.95% (Turkey) Agreement with Cerberus to transfer the Real Estate Business (Spain)
1997	• Banco Provincial (Venezuela) B.C. Argentino (Argentina)	2009	• Guaranty Bank (USA)		
1998	• Poncebank (Puerto Rico) Banco Excel (Brazil) Banco BHIF (Chile)	2010	• New extension CNCB agreement (China) Türkiye Garanti Bankası (Turkey)		
1999	• Provida AFP (Chile) Consolidar AFP (Argentina)	2011	• Extension of Forum Servicios Financieros agreement (Chile) Credit Uruguay (Uruguay)	2018	• Sale of the stake in BBVA Chile
2000	• Bancomer (Mexico)	2012	• Sale of BBVA Puerto Rico Unnim Banc (Spain)	2020	• Bancassurance partnership with Allianz (Spain)
2004	• Valley Bank (USA) Laredo (USA) Public takeover offer for Bancomer (Mexico)	2013	• Sale of Panama Sale of pension business in Latam Sale of CNCB's 5.1% (China)	2021	• Sale of BBVA Paraguay Sale of BBVA USA
2005	• Granahorrar (Colombia) Hipotecaria Nacional (Mexico)	2015	• Sale of CIFH's stake to CNCB (China) Sale of CNCB's 4.9% (China) Catalunya Banc (Spain) Acquisition of an additional stake in Türkiye Garanti Bankası (Turkey)	2022	• Acquisition of an additional stake in Türkiye Garanti Bankası of 36.12% (Turkey)
2006	• Texas Regional Bancshares (USA) Forum Servicios Financieros (Chile) State National Bancshares (USA) CITIC (China)			2023	• Launch of BBVA Italy
				2025	• Launch of BBVA Germany

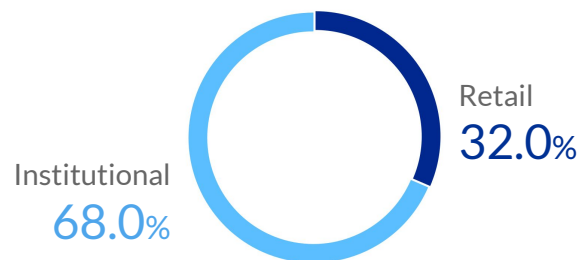
BBVA's shareholders structure (Jun.26)

BBVA SHARES

5,581 M

SHAREHOLDERS

655,706



Market Capitalization
122 €BN

NUMBER OF SHARES	Shareholders		Shares	
	Number	%	Number	%
Less than 500	296,757	45.3	52,389,073	0.9
500 to 5,000	283,888	43.3	493,985,496	8.9
5,001 to 10,000	40,479	6.2	283,374,211	5.1
10,001 to 50,000	31,157	4.8	596,735,558	10.7
50,001 to 100,000	2,201	0.3	150,028,595	2.7
100,001 to 500,000	980	0.1	177,405,435	3.2
More than 500,000	244	0.04	3,827,286,142	68.6
	655,706		5,581,204,510	

Note: In the case of shares held by investors operating through a custodian entity located outside Spain, only the custodian is counted as a shareholder, as it is the entity registered in the corresponding book-entry register. Therefore, the reported number of shareholders does not include these underlying holders.

Organizational chart



Chief Executive Officer
Onur Genç



Chair
Carlos Torres Vila

Business Units



**Sustainability
Corporate & Investment Banking**
Javier Rodríguez Soler



Commercial Client Solutions
Jaime Sáenz de Tejada



Retail Client Solutions
David Puente



Digital Banks
Murat Kalkan



Spain
Pelo Belausteguilgoitia



Mexico
José Luis Elechiguerra



Türkiye
Mahmut Akten



Argentina
Jorge Bledel



Colombia
Gloria Couceiro



Peru
Fernando Eguituz

Global Functions



Finance
Gonzalo Rodríguez



Global Risk Management⁽¹⁾*
Pablo Pastor



**Compliance &
Internal Control⁽¹⁾**
Rocío Pérez

Transformation



Engineering
Carlos Casas



Talent & Culture
Victoria del Castillo



AI Transformation
Antonio Bravo

Strategy



Strategy & M&A
Roberto Albaladejo



Communications
Paula Puyoles



Institutional Engagement
Mario Pardo

Legal and Control



Legal
Jacobo de Nicolás



General Secretariat
Rosario Mirat



Internal Audit⁽¹⁾
Carlos Sanz-Pastor

(1) Direct access to the Board of Directors

* Pending regulatory approval

BBVA